

## Strong organic growth performance in 9M/2022 due to secular growth and continued cyclical tailwinds

9M/2022 Net revenue

**EBITDA** 

€1,915m +24%

#### Organic net revenue growth

+20%

#### +8% secular

Continued strong secular

net revenue growth,

above expectations

Key contributors were:

product innovation in

financial derivatives.

Analytics and market

share in commodities

ESG products in Data &

- +12% cyclical
- Strong cyclical tailwinds continued in the third quarter
- Main drivers were higher volatility and increased client hedging needs in almost all asset classes because of high inflation and rising interest rates

#### M&A contribution Operating costs

### +3% net revenue growth from M&A

- M&A contribution mainly from ISS (Jan-Feb 2022)
- Further contribution from Discovery Data, Crypto Finance (both Dec 21) and Kneip (Mar 22)

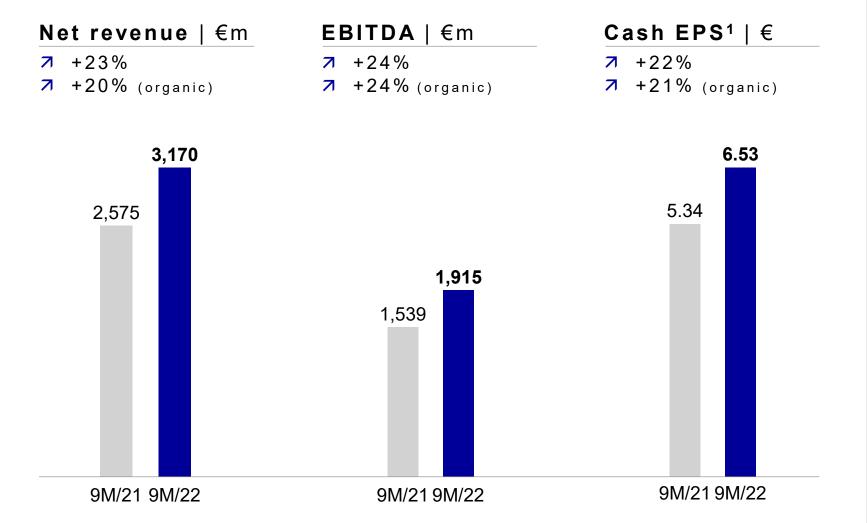
#### **Organic operating costs** in line with expectations

- Constant currency organic operating cost increase of 8% in 9M/22
- Rise mainly driven by inflationary effects and provisions for variable/share-based compensation

#### Outlook FY/2022

- Further increase of guidance for 2022 because of ongoing cyclical tailwinds
- We now expect net revenue of >€4.1 billion and EBITDA of >€2.3 billion

## Group financials 9M/2022



#### Note

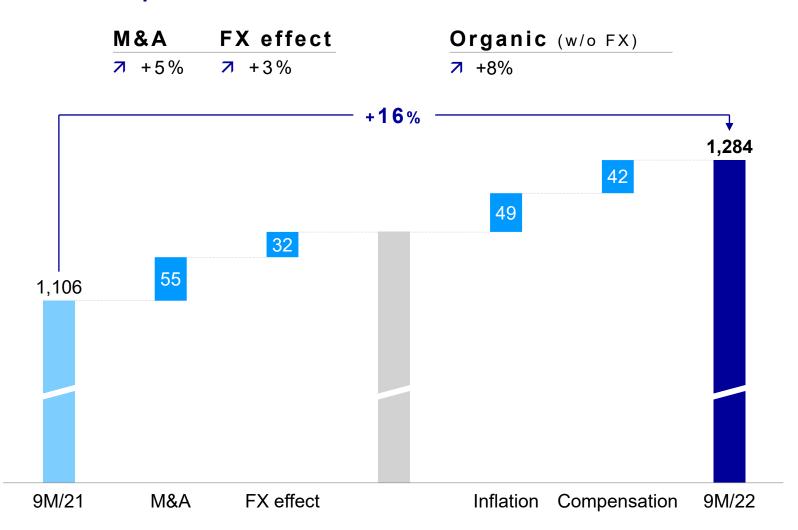
Net interest income	€298m +199%				
Operating cost	€1,284m +16% +8% (organic w/o FX				
Financial investments	€29m				
Depreciation <sup>2</sup>	€259m				
Financial result	€-56m				
Net profit	€1,135m +22%				
EPS	€6.18				

Note: Organic growth incl. ISS (incl. Discovery Data), Crypto Finance, REGIS-TR and Kneip like-for-like

<sup>1)</sup> EPS before purchase price allocation (ppa)

<sup>2)</sup> Incl. ~€88m ppa effects

## Operating cost development 9M/2022 | €m



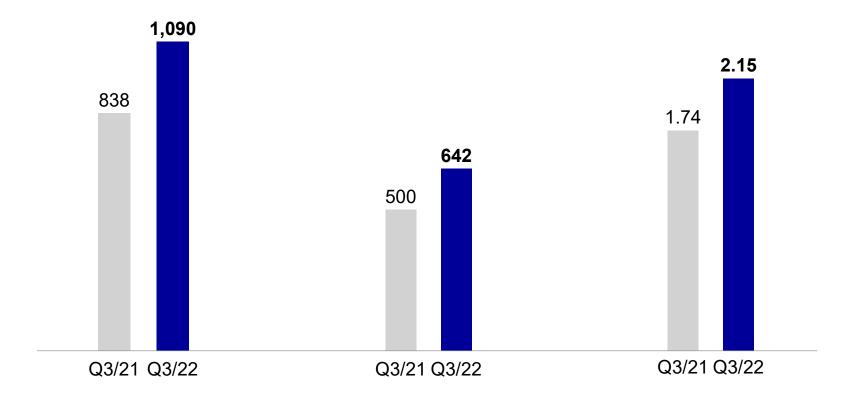
#### Note

- M&A effects (+5%) mainly driven by ISS as well as Discovery Data, Crypto Finance and Kneip
- Stronger US-Dollar resulted in 3% operating cost increase (but more beneficial to revenue development)
- Unprecedented environment resulted in higher inflationary effects: building operations, general purchasing and higher staff costs
- Favourable financial development and relative share price performance resulted in higher provisions for variable and share-based compensation

Note: Numbers may not add up due to rounding

## Group financials Q3/2022

Net revenue   €m	<b>EBITDA</b>   €m	Cash EPS¹   €
<b>7</b> +30%	7 +29%	7 +24%



#### Note

- Continued strong net revenue growth:
   8% secular + 20% cyclical + 2% M&A
- Constant currency organic operating cost increased by 12% (mainly driven by inflationary effects, variable/sharebased compensation and IT investments)
- EBITDA in Q3/21 included a positive valuation effect of ~€32 million from the minority investment in Clarity AI
- Depreciation includes some one-off software impairments
- Financial result includes higher interest on bonds and some FX effects

<sup>1)</sup> EPS before purchase price allocation (ppa)

## Data & Analytics Q3/2022 | €m

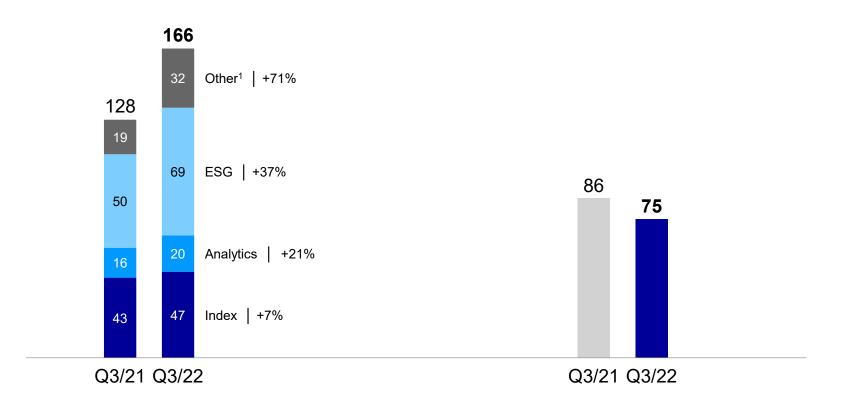
#### Net revenue

**7** +30%

#### **EBITDA**

**■** -13%

→ +33% (excl. Clarity Al effect)



- The Data & Analytics business continued to benefit from the strong trend towards ESG in the asset management industry, a solid new client pipeline and higher market activity
- Most of the US-Dollar exposure of the Group is in the Data & Analytics segment (constant currency net revenue growth 19%)
- EBITDA in Q3/21 included a positive valuation effect of ~€32 million from the minority investment in Clarity AI

Incl. Market Intelligence, Media, FWW, Liquid Metrix and Discovery Data

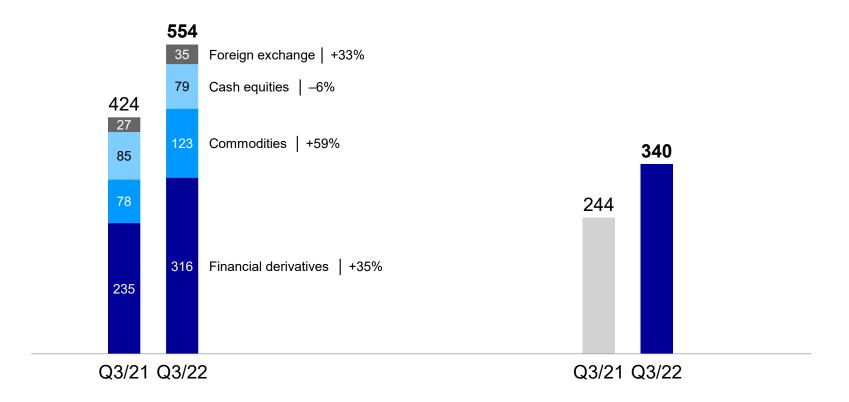
# Trading & Clearing Q3/2022 | €m

#### Net revenue

**7** +31%

#### **EBITDA**

**7** +39%



- The Trading & Clearing segment benefitted from higher volatility and increased client hedging needs
- Financial derivatives were driven by index derivatives, interest rate derivatives, OTC clearing and higher margin fees
- Commodities with strong growth due to volatile gas prices and higher margin fees, but this increasingly resulted in pressure on the power business in Europe
- Cash equities with headwinds from stronger retail business in 2021

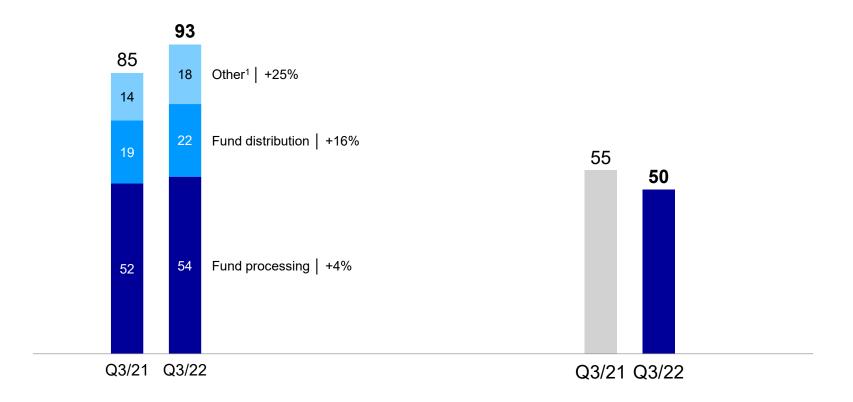
## Fund Services Q3/2022 | €m

Net revenue

**EBITDA** 

**7** +10%

**≥** -10%



- Continued onboarding of new clients and funds more than offset cyclical headwinds from markets
- Consolidation of Kneip (end of Q1/22) resulted in additional net revenue and operating costs
- Some one-off operating costs in Q3/22 due to Kneip integration and carve out of Fund Services business from Clearstream
- In October 2022, <u>HSBC chose</u>
   <u>Deutsche Börse</u> as its global partner for fund order routing, safekeeping, settlement and distribution services

<sup>1)</sup> Incl. net revenue from connectivity

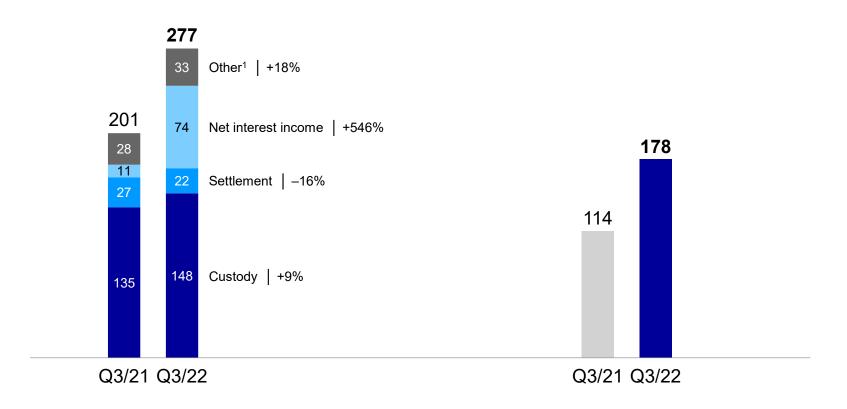
## Securities Services Q3/2022 | €m

#### Net revenue

**7** +38%

#### **EBITDA**

**7** +56%



- Headwinds from equity market performance and lower retail participation were overcompensated by solid levels of fixed income issuance activity and FX effects on US-Dollar assets under custody
- Very positive NII development because of increasing cash balances (€17.5 billion; ~50% US-Dollar) and higher US-Dollar and Euro interest rates

Incl. net revenue from connectivity, account services and reporting

## Outlook FY/2022 | €bn

Net revenue **EBITDA** 2022 target >4.1 2.9 2022 target >2.3 2019 2019 2022E 2022E

#### Note

- Initial guidance for 2022 was for net revenue of ~€3.8 billion and EBITDA of ~€2.2 billion
- With strong secular growth and ongoing cyclical tailwinds, we now expect:
  - Net revenue: >€4.1 billion
  - EBITDA: >€2.3 billion

## **Appendix**

## Income statement – group level

Sales revenue         1,166.7         1,039.0           Treasury result from banking business         159.9         32.5           Other operating income         8.8         6.3           Total revenue         1,335.4         1,077.8           Volume-related costs         −245.2         −239.9           Net revenue         1,090.2         837.9           Staff Costs         −307.2         −249.3           Other operating expenses         −307.2         −249.3           Operating costs         −418.4         −126.5           Result from financial investments         −2.3         37.4           Earnings before interest, tax, depreciation and amortisation (EBITDA)         642.3         499.5           Depreciation, amortisation and impairment losses         −92.6         −73.0           Earnings before interest and tax (EBIT)         549.7         426.5           Financial result         −21.1         −3.7           Earnings before tax (EBT)         528.6         422.8           Income tax expense and other tax         −137.4         −109.9           Net profit for the period         391.2         312.9           thereof attributable to Deutsche Börse shareholders         373.3         300.3           thereof attr		Q3/22	Q3/21	Change
Treasury result from banking business       159,9       32.5         Other operating income       8.8       6.3         Total revenue       1,335.4       1,077.8         Volume-related costs       -245.2       -239.9         Net revenue       1,090.2       837.9         Staff costs       -307.2       -249.3         Other operating expenses       -138.4       -126.5         Operating costs       -445.6       -3375.8         Result from financial investments       -2.3       37.4         Earnings before interest, tax, depreciation and amortisation (EBITDA)       642.3       499.5         Depreciation, amortisation and impairment losses       -92.6       -73.0         Earnings before interest and tax (EBIT)       549.7       426.5         Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       2.0       1.64		€m	€m	%
Other operating income       8.8       6.3         Total revenue       1,335.4       1,077.8         Volume-related costs       -245.2       -239.9         Net revenue       1,090.2       837.9         Staff costs       -307.2       -249.3         Other operating expenses       -138.4       -126.5         Operating costs       -445.6       -375.8         Result from financial investments       -2.3       37.4         Earnings before interest, tax, depreciation and amortisation (EBITDA)       642.3       499.5         Depreciation, amortisation and impairment losses       -92.6       -73.0         Earnings before interest and tax (EBIT)       549.7       426.5         Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Doutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Sales revenue	1,166.7	1,039.0	12
Total revenue         1,335.4         1,077.8           Volume-related costs         −245.2         −239.9           Net revenue         1,090.2         837.9           Staff costs         −307.2         −249.3           Other operating expenses         −138.4         −126.5           Operating costs         −445.6         −375.8           Result from financial investments         −2.3         37.4           Earnings before interest, tax, depreciation and amortisation (EBITDA)         642.3         499.5           Depreciation, amortisation and impairment losses         −92.6         −73.0           Earnings before interest and tax (EBIT)         549.7         426.5           Financial result         −21.1         −3.7           Earnings before tax (EBT)         528.6         422.8           Income tax expense and other tax         −137.4         −109.9           Net profit for the period         391.2         312.9           thereof attributable to Deutsche Börse shareholders         373.3         300.3           thereof attributable to non-controlling interests         17.9         12.6           Earnings per share (basic) (€)         2.03         1.64	Treasury result from banking business	159.9	32.5	392
Volume-related costs         −245.2         −239.9           Net revenue         1,090.2         837.9           Staff costs         −307.2         −249.3           Other operating expenses         −138.4         −126.5           Operating costs         −445.6         −375.8           Result from financial investments         −2.3         37.4           Earnings before interest, tax, depreciation and amortisation (EBITDA)         642.3         499.5           Depreciation, amortisation and impairment losses         −92.6         −73.0           Earnings before interest and tax (EBIT)         549.7         426.5           Financial result         −21.1         −3.7           Earnings before tax (EBT)         528.6         422.8           Income tax expense and other tax         −137.4         −109.9           Net profit for the period         391.2         312.9           thereof attributable to Deutsche Börse shareholders         373.3         300.3           thereof attributable to non-controlling interests         17.9         12.6           Earnings per share (basic) (€)         2.03         1.64	Other operating income	8.8	6.3	40
Net revenue       1,090.2       837.9         Staff costs       -307.2       -249.3         Other operating expenses       -138.4       -126.5         Operating costs       -445.6       -375.8         Result from financial investments       -2.3       37.4         Earnings before interest, tax, depreciation and amortisation (EBITDA)       642.3       499.5         Depreciation, amortisation and impairment losses       -92.6       -73.0         Earnings before interest and tax (EBIT)       549.7       426.5         Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Total revenue	1,335.4	1,077.8	24
Staff costs       -307.2       -249.3         Other operating expenses       -138.4       -126.5         Operating costs       -445.6       -375.8         Result from financial investments       -2.3       37.4         Earnings before interest, tax, depreciation and amortisation (EBITDA)       642.3       499.5         Depreciation, amortisation and impairment losses       -92.6       -73.0         Earnings before interest and tax (EBIT)       549.7       426.5         Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Volume-related costs	-245.2	-239.9	2
Other operating expenses       -138.4       -126.5         Operating costs       -445.6       -375.8         Result from financial investments       -2.3       37.4         Earnings before interest, tax, depreciation and amortisation (EBITDA)       642.3       499.5         Depreciation, amortisation and impairment losses       -92.6       -73.0         Earnings before interest and tax (EBIT)       549.7       426.5         Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Net revenue	1,090.2	837.9	30
Operating costs         -445.6         -375.8           Result from financial investments         -2.3         37.4           Earnings before interest, tax, depreciation and amortisation (EBITDA)         642.3         499.5           Depreciation, amortisation and impairment losses         -92.6         -73.0           Earnings before interest and tax (EBIT)         549.7         426.5           Financial result         -21.1         -3.7           Earnings before tax (EBT)         528.6         422.8           Income tax expense and other tax         -137.4         -109.9           Net profit for the period         391.2         312.9           thereof attributable to Deutsche Börse shareholders         373.3         300.3           thereof attributable to non-controlling interests         17.9         12.6           Earnings per share (basic) (€)         2.03         1.64	Staff costs	-307.2	-249.3	23
Result from financial investments       -2.3       37.4         Earnings before interest, tax, depreciation and amortisation (EBITDA)       642.3       499.5         Depreciation, amortisation and impairment losses       -92.6       -73.0         Earnings before interest and tax (EBIT)       549.7       426.5         Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Other operating expenses	-138.4	-126.5	9
Earnings before interest, tax, depreciation and amortisation (EBITDA)642.3499.5Depreciation, amortisation and impairment losses-92.6-73.0Earnings before interest and tax (EBIT)549.7426.5Financial result-21.1-3.7Earnings before tax (EBT)528.6422.8Income tax expense and other tax-137.4-109.9Net profit for the period391.2312.9thereof attributable to Deutsche Börse shareholders373.3300.3thereof attributable to non-controlling interests17.912.6Earnings per share (basic) (€)2.031.64	Operating costs	-445.6	-375.8	19
Depreciation, amortisation and impairment losses-92.6-73.0Earnings before interest and tax (EBIT)549.7426.5Financial result-21.1-3.7Earnings before tax (EBT)528.6422.8Income tax expense and other tax-137.4-109.9Net profit for the period391.2312.9thereof attributable to Deutsche Börse shareholders373.3300.3thereof attributable to non-controlling interests17.912.6Earnings per share (basic) (€)2.031.64	Result from financial investments	-2.3	37.4	-106
Earnings before interest and tax (EBIT)       549.7       426.5         Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Earnings before interest, tax, depreciation and amortisation (EBITDA)	642.3	499.5	29
Financial result       -21.1       -3.7         Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Depreciation, amortisation and impairment losses	-92.6	-73.0	27
Earnings before tax (EBT)       528.6       422.8         Income tax expense and other tax       -137.4       -109.9         Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Earnings before interest and tax (EBIT)	549.7	426.5	29
Income tax expense and other tax -137.4 -109.9   Net profit for the period 391.2 312.9   thereof attributable to Deutsche Börse shareholders 373.3 300.3   thereof attributable to non-controlling interests 17.9 12.6   Earnings per share (basic) (€)  2.03 1.64	Financial result	-21.1	-3.7	470
Net profit for the period       391.2       312.9         thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Earnings before tax (EBT)	528.6	422.8	25
thereof attributable to Deutsche Börse shareholders       373.3       300.3         thereof attributable to non-controlling interests       17.9       12.6         Earnings per share (basic) (€)       2.03       1.64	Income tax expense and other tax	-137.4	-109.9	25
thereof attributable to non-controlling interests 17.9 12.6  Earnings per share (basic) (€) 2.03 1.64	Net profit for the period	391.2	312.9	25
Earnings per share (basic) (€)  2.03 1.64	thereof attributable to Deutsche Börse shareholders	373.3	300.3	24
	thereof attributable to non-controlling interests	17.9	12.6	42
Earnings per share before purchase price allocations (Cash EPS) (€) 2.15 1.74	Earnings per share (basic) (€)	2.03	1.64	24
	Earnings per share before purchase price allocations (Cash EPS) (€)	2.15	1.74	24



## Detailed income statement – Data & Analytics

Income statement – Data & Analytics				Volumes			Revenue per volume		
	<b>Q3/22</b> €m	<b>Q3/21</b> €m	Change %	Unit	Volume	Change %	Unit	RPV	Change %
Net revenue	166.4	128.2	30	100000000000000000000000000000000000000				»	
Index <sup>1</sup>	46.6	43.4	7	AuM (€bn) Contracts (m)	96 206	–17 20	***************************************	300000000000000000000000000000000000000	
Analytics	19.5	16.1	21						
ESG	68.5	50.1	37	360000000000000000000000000000000000000	0000000 300000000000000000000000000000	000000000000000000000000000000000000000	300000000000000000000000000000000000000	9 DESCRIPTION OF THE PROPERTY	200000000000000000000000000000000000000
Other <sup>2</sup>	31.8	18.6	71	300000000000000000000000000000000000000	0000000 2000000000000000000000000000000	CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC	300000000000000000000000000000000000000	00	
Operating costs	-93.8	-73.9	27	***************************************			***************************************	9 (CANCOLORISCONOCIONOCIONOCIONOCIONOCIO 8	
Result from financial investments	2.2	31.7	<b>–</b> 93	300000000000000000000000000000000000000				»	
EBITDA	74.8	86.0	-13				300000000000000000000000000000000000000		

<sup>1)</sup> Incl. ETF, exchange licences and other licences

<sup>2)</sup> ISS non-ESG business

## Detailed income statement – Trading & Clearing

Income statement – Trading & Clearing				V	Volumes			Revenue per volume		
	<b>Q3/22</b> €m	<b>Q3/21</b> €m	Change %	Unit	Volume	Change %	Unit	RPV	Change %	
Net revenue	553.6	423.7	31			***************************************	***************************************			
Financial derivatives	315.8	234.7	35		00 000000000000000000000000000000000000		300000000000000000000000000000000000000	00000000000000000000000000000000000000		
Equities <sup>1</sup>	126.8	99.8	27	Contracts (m)	282	13	€/contract	0.450	13	
Interest rates <sup>2</sup>	95.4	67.5	41	Contracts (m)	184	30	€/contract	0.520	8	
Margin fees	34.2	16.0	114						000000000000000000000000000000000000000	
Other <sup>3</sup>	59.4	51.4	16	300000000000000000000000000000000000000	100 10000000000000000000000000000000000		300000000000000000000000000000000000000	00000000000000000000000000000000000000	000000000000000000000000000000000000000	
Commodities	123.2	77.7	59	***************************************			300000000000000000000000000000000000000	**************************************		
Power <sup>4</sup>	40.1	43.8	-8	TWh	1,243	-28	€m/TWh	0.032	28	
Gas	23.0	11.7	97	TWh	1,780	183	€m/TWh	0.013	<b>–31</b>	
Other	60.1	22.2	171	300000000000000000000000000000000000000	100 10000000000000000000000000000000000		300000000000000000000000000000000000000	00000000000000000000000000000000000000	000000000000000000000000000000000000000	
Cash equities	79.4	84.8	-6	**************************************			300000000000000000000000000000000000000			
Trading	34.0	43.1	<b>–21</b>	Order book (€bn)	317	-13	bps	0.107	<b>–</b> 9	
Other <sup>5</sup>	45.4	41.7	9					00000000000000000000000000000000000000	***************************************	
Foreign exchange <sup>6</sup>	35.2	26.5	33	ADV (€bn)	125	40	bps	0.282	<b>–</b> 5	
Operating costs	-209.6	-185.3	13	300000000000000000000000000000000000000	000 10000000000000000000000000000000000		300000000000000000000000000000000000000	00000000000000000000000000000000000000		
Result from financial investments	-3.9	6.0	-165							
EBITDA	340.1	244.4	39					00000000000000000000000000000000000000	***************************************	

<sup>1)</sup> Incl. index and equity derivatives

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<sup>2)</sup> Incl. interest rate derivatives and OTC clearing

<sup>3)</sup> Incl. Eurex data and Eurex other

<sup>4)</sup> Incl. power spot and power derivatives

<sup>5)</sup> Incl. Xetra data, listing and Xetra other

<sup>6)</sup> Incl. trading and 360T other

### Detailed income statement – Fund Services

Income statement – Fund Services				Volumes			Revenue per volume		
	<b>Q3/22</b> €m	<b>Q3/21</b> €m	Change %	Unit	Volume	Change %	Unit	RPV	Change %
Net revenue	93.3	84.7	10	300000000000000000000000000000000000000	, 2000000000000000000000000000000000000	000000000000000000000000000000000000000	700000000000000000000000000000000000000	**************************************	
Fund processing <sup>1</sup>	53.5	51.5	4	AuC (€bn)	3,228	-3	bps p.a.	0.663	7
Fund distribution	21.9	18.9	16	***************************************	000000000 3000000000000000000000000000	000000000000000000000000000000000000000	360000000000000000000000000000000000000		
Other	17.9	14.3	25	W0000000000000000000000000000000000000	0000000000 200000000000000000000000000	оооооооооооооооооооооооооооо	20000000000000000000000000000000000000	300000000000000000000000000000000000000	
Operating costs	-43.8	-29.2	50	30000000000000000000000000000000000000		000000000000000000000000000000000000000	\$6000000000000000000000000000000000000	***************************************	000000000000000000000000000000000000000
Result from financial investments	0.1	-0.1	-200	W0000000000000000000000000000000000000	0000000000 200000000000000000000000000	осоосоооооооооооооооооооооооооо	20000000000000000000000000000000000000	300000000000000000000000000000000000000	
EBITDA	49.6	55.4	-10	***************************************			**************************************	***************************************	

<sup>1)</sup> Incl. custody and settlement

### Detailed income statement – Securities Services

Income statement – S	Volumes			Revenue per volume					
	<b>Q3/22</b> €m	<b>Q3/21</b> €m	Change %	Unit	Volume	Change %	Unit	RPV	Change %
Net revenue	276.9	201.3	38	***************************************					
Custody <sup>1</sup>	147.6	135.1	9	AuC (€bn)	13,405	2	bps p.a.	0.440	7
Settlement	22.4	26.6	–16	Transactions (m)	17.0	-1	€	1.321	–15
Net interest income from banking business	73.6	11.4	546	Cash balances (€m)	17,526	31	% p.a.	1.680	393
Other <sup>2</sup>	33.3	28.2	18	***************************************		000000000000000000000000000000000000000			
Operating costs	-98.4	-87.4	13	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	000000000000000000000000000000000000000	000000000000000000000000000000000000000	200000000000000000000000000000000000000	00000000000000000000000000000000000000	
Result from financial investments	-0.7	-0.2	250				***************************************		
EBITDA	177.8	113.7	56	***************************************			,		

<sup>1)</sup> Incl. custody and collateral management

<sup>2)</sup> Incl. third party services and Clearstream other

### Financial calendar and contact details

#### Financial calendar

08 Nov. 2022	UBS European Conference (London)
21 Nov. 2022	DZ Bank Equity Conference (Frankfurt)
28 Nov. 2022	Deutsches Eigenkapitalforum (Frankfurt)
30 Nov. 2022	Redburn CEO Conference (virtual)
06 Dez. 2022	Berenberg European Conference (London)

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